





STRATE	EGIC OBJECTIVE 1: EN	SURE	A SAFE WORKSPACE AND VIBRANT	WORKING ENVIRO	MENT																
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ID	Specific objectives	ID	Activities	Responsible(s)	2024	2025 2026 2027 20	7 2028	Resources	ID	Indicators	Responsible(s)	Objective	Result	Objective	Result	Objective	Result	Objective	Result		
			cases of harassment, and the existing protocol in the	People Department					/ /		IOE 1.6.1.1	Percentage of staff trained annually. (Evidence - Attendance lists and protocol reading certification.	People Department	25%		50%		80%		100%	
		A 1.6.1		Equality Commission Specialised consultant		1	✓	1		32h/year	IOE 1.6.1.2	Number of trainings/seminars held per year. (Evidence - Training calendars filed in the system	People Department	3		3		3		3	
			organisation.								IOE 1.6.1.3	Level of satisfaction with training. (Evidence Post-training surveys archived on the platform	People Department	85%		85%		85%		85%	
			Include in the Welcome Plan information on the obligation to read the new protocol on sexual and/or gender-based harassment.							1h	IOE 1.6.2.1	the internal system)	People Department	100%							
	Prevent and eradicate sexual and gender-based harassment.	A 1.6.2		People Department	'	1	✓	1	1	1h	IOE 1.6.2.2	Percentage of newcommers receiving the updated Welcome Plan (Evidence - Record of reception process on file	People Department	100%		100%		100%		100%	
HR1.6										2h/year	IOE 1.6.2.3	Satisfaction surveys after onboarding. (Evidence - Results of perception surveys archived in the internal evaluation platform)	People Department	85%		85%		85%		85%	
HK1.6		A 1.6.3	Promote and encourage adequate protection in the workplace for women workers in situations of gender-	People Department Specialised consultant		1	<b>&gt;</b>	1	×	2h/year	IOE 1.6.3.1	Number of cases managed in accordance with the protocol. (Evidence - Record of cases managed according to the protocol filed in the system).	e People Department	100%		100%		100%		100%	
			based violence in the event of complaints.	Specialised consultant						1h	IOE 1.6.3.2	Percentage of women workers satisfied with the support received. (Evidence - Anonymous surveys conducted after case closure	People Department	85%		85%		85%		85%	
			Disseminate among the staff the rights recognised in current legislation for female workers who are victims of gender-based violence, in the event of complaints.						, ,		IOE 1.6.4.1	Percentage of staff informed of their rights. (Evidence: Internal surveys to measure awareness following dissemination actions).	n People Department	85%		85%		85%		100%	
		A 1.6.4		of People Department Specialised consultant	:	1	1	1		1h	IOE 1.6.4.2	Number of information materials created and distributed. (Evidence: Copies of materials filed in the internal communication system	). People Department	2		2		2		2	
											IOE 1.6.4.3	Percentage of team leaders trained on rights and available measures. (Evidence: Attendance lists and training certificates on file).	People Department	85%		85%		85%		100%	
		۸171	Train and sensitise staff to the use of inclusive languag	People Department		,	1	1		6h/vear	IOE 1.7.1.1	Number of materials disseminated annually. (Evidence - Record of materials created and distribute	People Department Communication Departmen	1		1		1		1	
	Promote the inclusive and	A 1.1.1	as set out in the BC3 language guide.	Communication Departmen	ıt	*		Ľ	1	onlyear	IOE 1.7.1.2	Percentage of staff reached by materials. (Evidence - Reception surveys carried out	People Department	25%		50%		75%		90%	
HR1.7	non-sexist use of language at all levels and in all areas of		Pay attention to the detection of sexist use of language and, if necessary, request correction via the relevant	People Department							IOE 1.7.1.1	Number of documents or communications reviewed annually. (Evidence: Review reports filed in the internal quality system	People Department Communication Departmen	10		10		10		10	
	the organisation.			Communication Departmen Equality Commission	ent	1	✓	1	/ /	3h/year	IOE 1.7.1.2	Percentage of corrections made after application. (Evidence: Record of corrections made to original documents	People Department Communication Departmen	100%		100%		100%		100%	
			address.	Equality Commission							IOE 1.7.1.3	Reduction of incidences of the use of sexist language.	Communication Department	20%		30%		40%		50%	

STRATEGI	C OBJECTIVE 2: DEVELOP BC3'S LABOUR FRAMEWORK THA	AT PROM	NOTES EXCELLENCE IN POLICIES, PRO	CESSES AND PEOPL	E																	
ID	Specific objectives		Activities	Responsible(s)	Deadline 2024 2025 2026 2027 2028			Resources	ID	Indicators	Responsible(s)	2024		2025		2026		2027		2028		
			Include work life balance measures	,			2028				,	Objective	Result	Objective	Result	Objective	Result	Objective	Result	Objective	Result	
		A 2.1.2	Include work-life balance measures adapted to the reality and needs of BC3, as well as a dissemination process to achieve greater reach	People department - Operations Manager	1		1		35h	IOE 2.1.2	The work-life balance framework is published and reviewed annually	People departement			100%				100%			
	To guarantee an environment that facilitates the reconciliation of personal, family and working life, promoting co-responsibility between men and women.		Understand the degree of satisfaction with the work-life balance and coresponsibility measures in force.	Equality Commission						IOE 1.8.1.1.	Percentage of participation in the questionnaire (Evidence - Record of responses to the questionnaire archived in the Internal survey platform)	People department					70%				80%	
				Equality Commission		1		1	4h		Number of aspects assessed in the questionnaire (dimensions of analysi including satisfaction, accessibility and effectiveness). (Evidence - Questionnaire designed and archived)	People department					6				10	
				Equality Commission	1						Results report produced after data collection (Evidence - Final report of the analysis of results)	People department					100%				100%	
HR2.2	Review selection and promotion procedures to guarantee real and effective equality of treatment and opportunities, incorporating criteria that favour persons of the under-represented sex in each category or area.		Include in the general training plan specific training in gender equality for the people who carry out personnel selection processes.	People department		1			4h/person	IOE 2.2.2	% of trained senior staff (recruiters) distibuted by gende ———————————————————————————————————	People department					80%					
	Comply with the actions established in the area of equal pay.		Annually audit the salary structure.	People Department	✓	<b>√</b>	<b>✓</b>	1	24h	IOE 2.4.1	Audit conducted annually (Evidence: Audit reports flied in the corporate quality system)	People department			100%		100%		100%		100%	
HR2.4			Review annually the Job evaluation.	People Department	1	1	1	1	3h	IOE 2.4.2	Number of revisions made to the system to incorporate improvements (Evidence - Minutes of meetings and improvement proposals flied in the quality system).	People department			1		1		1		1	

STRAT	TEGIC OBJECTIVE 3: IMPROVE II	NTERNA	L STRUCTURE & PROCESSES FOR KEEPING A SUSTAINABLE, FAIR AI	ND VIBRANT WORKING SPAC	Ε																
ID	Specific objectives	ID	Activities	Responsible (s)			dline			Resources	ID	Indicators	Responsible (s)	202	25	202	6	2027		2028	
	opeomo objectives		rourides		2024	2024 2025 2026 2027 2028			028	resources	ū			Objective	Result	Objective	Result	Objective R	esult Ob	jective Re	esult
		A.3.5.1	Review and update internal policies and organisational processes, proposing updates that incorporate a gender perspective where appropriate.	Operations Management Compliance Officer People department			/ /	/	<b>✓</b>	14h	IOE 3.6.1	Number of new policies/Organisational processes implemented with gender perspective (Evidence - Policies updated and approved by the MC	Operations Managemente Compliance Officer People Department			1		2		2	
		A.3.5.2	Promote campaigns (internal newsletters, educational videos, infographics and thematic events, etc.) to raise awareness of the importance of gender equality in the workplace	People department Communication Department		1	/	/	1	12h/year	IOE 3.6.2	Number of campaigns. (Evidence - Record of campaigns and distribution reports generated by the Communications Department).	Communication Department	3		3		3		3	
HR3.5			Maintain and promote partnerships with institutions committed to equality.	People department		✓	1 1	/	<b>√</b>	7h/alliance	IOE 3.6.3	Number of annual partnerships. (Evidence - Agreements/Registers formalised	People Department Equality Commission	8							
	Strengthen effective gender imainstreaming in BC3 culture, policies and processes.	A.3.5.4	Broadening the dichotomous female/male concept of forms and communications, extending it to different identity realities	Operations Management People department			·	/	✓	2h/year person	IOE 3.6.4	Number of surveys collected with a gender perspective by broadening the dichotomous concept of woman/man.	People Department					2		4	$\Box$ $I$
		A.3.5.5	Design and implement the LGTBI Plan during the life of the equality plan,	Operations Management People department Equality Commission							IOE 3.6.6.1	Defined key milestones (design, validation, implementation) with annual progress rates. (Evidenoe: Plan documents in draft, validation and final version filed in the management system).	People Department			100%					
			promoting an inclusive work environment for people with diverse sexual prientations and gender identities.				<b>√</b>	1	<b>4</b>	8h/year	IOE 3.6.6.2	Percentage of LGTBI Plan actions implemented. (Evidence: Final report of implemented actions)	People Department			50%		75%	1	100%	$ \Box I $
											IOE 3.6.6.3	Percentage of staff satisfaction with the measures in the plan. (Evidence - Results of perception surveys archived in the internal evaluation platform).	People Department					75%	1	100%	
	Reducing horizontal and	A.3.6.2	Monitor the applications received for new recruits to ensure that there are no situations of overqualification and to study the reasons why female candidates are discarded from positions of responsibility.	People department			,	/	1	1h	IOE 3.8.1	Percentage of female applications received in selection processes for senio management positions (Evidence - Selection process analysis reports filed in the people department's management system, including reasons for rejection	People Department					100%	1	100%	
HR3.	vertical segregation by 6 balancing gender representation at all levels and areas of BC3	A.3.6.3	Promoting women's leadership in SMALL SHERPA proposals	Operations Management Small Sherpa Commission			,		1	1h	IOE 3.8.2	Number of female research fellows attaining Associate status or above (Evidence - Change of professional category - addendum to contract)	People Department			1				1	
				onal one pa commission	Ш						IOE 3.8.3	Number of Small Sherpa Projects proposals led or co-led by female researchers. (Evidence -List of Small Sherpa Projects proposals on file	Small Sherpa Commission	1				1			

ID	Specific objectives	ID	Activities	Responsible (s)				Resources	ID	Indicators	Responsible (s)	20	25	20		2027		2028	
10	specific objectives	ID	Activities	Responsible (5)	2025	2026 2	027 2	028 Resources		muicators	responsible (5)	Objective	Result	Objective	Result	Objective	Result	Objective	Resul
	Promote a Professional Career Development olan linked to the new scenario of the centre		Review and update the evaluation criteria through the						IOE 3.6.3.1	Inclusion of gender equality mainstreaming indicators in 100% of performance evaluations. (Evidence - Updated appraisal forms filed in the management system)	People Department	100%							
HR4.1			Professional Career Development plan to include gender-related indicators.	People Department	1		1	3h	IOE 3.6.3.2	Number of people coordinating lines of research or research groups trained in gender equalit (Evidence - Training records in the people management system and certificates of participation)	People Department					100%			
HR4.5	Promote tools for creating connections within the center that promotes transdisciplinary	A 4.5.3	Track the implementation of BC3's mentoring program	People department -			,	14h/year	IOE 4.6.3.1-1	Mentored workers (Evidence - Promotion mentoring data on file in the personnel management system, disaggregated by gender and category).	People department Research Staff Technical Staff	6		8		10			
HIV4.J		A 4.0.0	Train as important and DOO 3 Helianing program	Research Staff	•	1	•	14ii yeai	IOE 4.6.3.2-1	Satisfaction rate of participants in professional development programmes (Evidence - Satisfaction surveys after mentoring sessions, available on the survey platform)	People department Research Staff Technical Staff	75%		80%		85%			
									IOE 4.8.1.1	Percentage of staff trained annually ( Evidence - % participation per year)	People department	25%		50%		80%		100%	
		A 4.8.1	Annual equality training.	People Department Equality consultant	<b>4</b>	1	✓	√ 8h/year	IOE 4.8.1.2	Number of trainings per year (Evidence - Calendar and minutes of training sessions filed in the training area of the Personnel Department)	People department	1		1		1		1	
				Equally consults					IOE 4.8.1.3	Post-training satisfaction survey (Evidence - Survey results available on the training survey platform	People department	75%		75%		75%		75%	
	Transversalise the gender perspective in all								IOE 4.8.1.4	Número de espacios de reflexión habilitados en las jornadas formativas sobre igualdad	People department	1		1		1		1	
HR4.6	BC3 training activities.	A 4.6.2	To train annually in gender perspective in the context or scientific research.		4	1	,	√ 8h/year	IOE 4.8.2.1	Number of training actions carried out annually experiential and strategic training sessions on how to include gender issues into the content of research and innovation projects. (Evidence - Record of training activities planned and carried out, archived in the training system).	People department	2		2		2		2	
			scientific research.	Equality Commission					IOE 4.8.2.3	Percentage of research staff participating in training. (Evidence - Attendance lists).	People department			25%		50%		80%	
									IOE 4.8.2.4	Satisfaction of the participants with the training courses. (Evidence - Results of evaluation surveys)	People department			75%		75%		75%	



